



 Research Article

THE INFLUENCE OF CSR ON PERCEPTIONS OF TRUST AND INFORMATION FLOW IN BANKING

Submission Date: November 24, 2024, **Accepted Date:** November 29, 2024,

Published Date: December 04, 2024

Journal Website:
<https://frontlinejournal.s.org/journals/index.php/fmmej>

Copyright: Original content from this work may be used under the terms of the creative commons attributes 4.0 licence.

Amelia Cazacu

The Bucharest University of Economic Studies, Bucharest, Romania

ABSTRACT

Corporate Social Responsibility (CSR) has emerged as a critical factor in shaping consumer trust and addressing challenges in information flow within the banking sector. This study examines the role of CSR initiatives in mitigating information asymmetry, a persistent issue in banking, where consumers often lack complete knowledge about financial products and services. By fostering transparency, ethical practices, and community engagement, CSR can enhance trust and reduce uncertainty among stakeholders. The findings reveal that effective CSR initiatives significantly influence perceptions of trustworthiness, thereby improving information flow and bridging the gap between banks and their customers. The study underscores the importance of aligning CSR strategies with consumer expectations to achieve sustainable competitive advantages.

KEYWORDS

Corporate Social Responsibility (CSR), Information asymmetry, Banking sector, Trust in banking, Information flow, Transparency, Ethical banking practices.

INTRODUCTION

The banking sector plays a pivotal role in the global economy, facilitating financial stability and fostering economic growth. However, it is also a sector prone to issues of information asymmetry, where customers often lack sufficient knowledge about financial products, services, and the underlying risks associated with them. This gap in information can erode trust, leading to skepticism about the intentions and transparency of financial institutions. Addressing this challenge is crucial for maintaining stakeholder confidence and ensuring long-term success in the banking industry.

Corporate Social Responsibility (CSR) has emerged as a powerful tool to address the trust deficit in banking by promoting transparency, ethical practices, and community engagement. CSR encompasses initiatives that demonstrate a bank's commitment to social, environmental, and governance objectives, extending beyond profit motives. By visibly aligning with societal values and ethical principles, CSR can serve as a trust-building mechanism, mitigating the effects of information asymmetry.

Trust is a cornerstone of successful financial relationships, influencing customer loyalty, brand reputation, and overall market perception. When

banks adopt CSR practices that emphasize accountability and fairness, they enhance their credibility and foster stronger relationships with stakeholders. Furthermore, CSR initiatives can serve as a channel for improving information flow by making institutional intentions and operations more transparent, reducing uncertainties for consumers.

This study explores the influence of CSR on perceptions of trust and information flow in the banking sector. It examines how CSR initiatives can reduce information asymmetry by enhancing transparency and ethical conduct, ultimately fostering greater trust among consumers. The findings aim to provide actionable insights for banking institutions seeking to align their CSR strategies with consumer expectations and regulatory standards to gain a competitive edge in a trust-dependent industry.

METHOD

This study employed a mixed-methods research design to explore the influence of Corporate Social Responsibility (CSR) on perceptions of trust and information flow within the banking sector. The integration of quantitative and qualitative approaches ensured a comprehensive

analysis of the relationships between CSR initiatives, consumer trust, and information asymmetry. The research design was structured into three main phases: data collection, participant sampling, and data analysis.

Data Collection

To capture a broad perspective on the influence of CSR, both primary and secondary data sources were utilized. Primary data were collected through an online survey distributed to banking customers, while qualitative insights were gathered through semi-structured interviews with banking professionals and customers. The survey included structured questions on customer perceptions of trust, transparency, and CSR practices, measured on a 5-point Likert scale. It also incorporated questions addressing how CSR initiatives influenced customers' perceptions of information accessibility and their willingness to engage with the bank.

The interview phase aimed to delve deeper into the subjective experiences of both customers and professionals. Interview participants were asked open-ended questions about the perceived impact of CSR on trust, transparency, and overall communication. These sessions were conducted

virtually and lasted approximately 30–45 minutes each, with responses recorded and transcribed for further analysis.

Additionally, secondary data were reviewed to provide context and validation for the findings. This included examining banks' CSR reports, sustainability initiatives, and customer engagement campaigns. Regulatory guidelines and academic literature on CSR and trust in banking were also reviewed to align the study's framework with existing knowledge.

Participant Sampling

The study targeted banking customers and professionals across multiple demographics and regions to ensure diverse and representative insights. A sample size of 400 survey respondents was selected using purposive sampling, focusing on individuals with active accounts in commercial banks. The respondents included a mix of age groups, income levels, and educational backgrounds to reflect a broad spectrum of banking customers.

For the qualitative phase, 20 participants were interviewed, comprising 12 customers and 8 professionals (managers and CSR officers) from leading banks. The professionals were chosen

based on their involvement in CSR planning and execution, ensuring their expertise informed the research. Customers were selected to include those aware of or directly affected by CSR initiatives, ensuring their feedback was relevant to the study objectives.

Data Analysis

Quantitative data from the survey were analyzed using statistical techniques to identify trends and relationships between variables. Descriptive statistics summarized customer perceptions of trust and information flow, while regression analysis explored the influence of CSR practices on these factors. Correlation analysis was also conducted to examine the strength of relationships between CSR dimensions (e.g., transparency, community engagement) and trust metrics.

The qualitative data were analyzed using thematic analysis to identify recurring patterns and themes. Transcripts from interviews were coded manually and using qualitative analysis software to uncover insights into how participants perceived the role of CSR in fostering trust and improving information transparency. The themes included trust-building mechanisms,

the impact of transparency, and CSR's role in reducing customer skepticism.

Ethical Considerations

The study adhered to strict ethical standards to protect participant confidentiality and ensure data integrity. Survey participants and interviewees were informed about the study's purpose and provided consent to participate voluntarily. Personal information was anonymized, and data were securely stored to maintain privacy. The research also received ethical clearance from an institutional review board.

By combining quantitative rigor with qualitative depth, this study provides a robust understanding of how CSR influences trust and information flow in the banking sector. This methodological approach ensures the findings are not only statistically significant but also contextually rich, offering practical implications for banks seeking to enhance their CSR strategies.

RESULTS

Quantitative Findings:

The survey results revealed a significant relationship between CSR initiatives and consumer perceptions of trust and information flow in the banking sector. The data indicated that 78% of respondents believed CSR efforts positively influenced their trust in their bank, particularly when these initiatives focused on transparency, environmental sustainability, and community development. Additionally, respondents who perceived banks as actively engaging in CSR initiatives reported higher levels of satisfaction with the bank's communication and transparency. On a 5-point Likert scale measuring trust, participants who rated CSR efforts highly scored significantly higher ($M = 4.3$) compared to those who rated CSR efforts poorly ($M = 2.7$).

Regression analysis showed that CSR transparency, ethical practices, and community engagement were strong predictors of trust ($\beta = 0.72, p < 0.01$), with transparency emerging as the most influential variable. Furthermore, 68% of respondents noted that CSR activities directly improved the flow of information between themselves and their bank, particularly regarding product details, fees, and risk factors. These respondents indicated a stronger willingness to

engage with their bank and felt more confident in their decision-making.

Qualitative Insights:

The qualitative analysis from interviews with banking professionals and customers further emphasized the quantitative findings. Customers consistently described CSR as a bridge to reducing skepticism and promoting open communication with their banks. Many participants highlighted that CSR initiatives, especially those related to environmental sustainability and ethical finance, led to a greater sense of alignment between their personal values and the bank's actions, which fostered trust.

Bank professionals also acknowledged the role of CSR in improving transparency and facilitating information exchange. CSR officers emphasized that CSR strategies are designed not only to enhance public perception but also to provide clear, accessible information to customers regarding banking products, fees, and risks. Both customers and professionals noted that CSR transparency initiatives, such as clear communication on financial products and sustainability efforts, led to increased confidence in the banking system.

DISCUSSION

The results of this study reinforce the notion that CSR plays a critical role in shaping consumer trust and mitigating information asymmetry in the banking sector. When banks engage in transparent CSR activities—such as ethical banking practices, environmental sustainability, and community involvement—they are able to foster trust among consumers. The positive correlation between CSR transparency and customer trust is consistent with previous studies in the fields of corporate governance and consumer behavior, where trust is directly tied to perceived ethical conduct and the clarity of information provided.

Furthermore, the study highlights that CSR can be an effective mechanism for improving information flow. Consumers who felt informed about their bank's CSR activities were more likely to engage in transparent dialogues with their financial institution. CSR initiatives that prioritize transparency in communicating fees, risks, and product information help bridge the information gap that often exists in banking relationships. This directly combats the challenges posed by

information asymmetry, empowering customers to make more informed decisions.

The qualitative insights indicate that CSR does more than just improve trust; it plays an emotional and value-driven role in shaping consumer perceptions. When consumers perceive their banks as socially responsible and ethical, it builds an emotional connection that strengthens brand loyalty. Moreover, CSR initiatives that align with consumer values—such as sustainability or community development—are particularly effective in fostering a sense of shared purpose and aligning the bank's interests with those of its customers.

However, the study also revealed that there are limits to CSR's effectiveness. For instance, some customers were skeptical about the authenticity of CSR initiatives, particularly when banks engaged in CSR activities that appeared to be more driven by marketing motives than genuine concern for societal issues. This suggests that CSR efforts need to be perceived as genuine and consistent with the bank's overall brand values to have a lasting impact.

CONCLUSION

This study underscores the importance of Corporate Social Responsibility (CSR) in fostering trust and improving information flow in the banking sector. The findings demonstrate that CSR initiatives—particularly those focused on transparency, ethical practices, and community engagement—are instrumental in mitigating information asymmetry and enhancing consumer perceptions of trustworthiness. By aligning CSR strategies with customer values and ensuring transparency, banks can not only build stronger, more positive relationships with their customers but also address key challenges of information flow and decision-making in financial services.

For banking institutions, the results suggest that CSR is not merely a marketing tool but an essential component of relationship-building and reputation management. Banks that invest in genuine CSR initiatives that prioritize openness, ethical behavior, and social responsibility are more likely to foster trust and customer loyalty. Future research could explore the long-term impact of CSR on customer behavior, particularly focusing on how sustained CSR efforts influence customer retention, advocacy, and financial decision-making.

REFERENCE

1. Adegbola, E.A. (2015), "Corporate social responsibility as a marketing strategy for enhanced performance in Nigerian banking system: A granger causality approach", *Procedia Social and Behavioral Sciences*, Vol. 164, pp. 141-149.
2. Andrikopoulos, A., Samitas, A. and Bekiaris, M. (2014), "Corporate social responsibility reporting in financial institutions: Evidence from Euronext", *Research in International Business and Finance*, Vol. 32, August, pp. 27-35.
3. Berk, J.H., Stanton, R. and Zechner, J. (2010), "Human capital, bankruptcy and capital structure", *The Journal of Finance*, Vol. 65, No. 3, pp. 891-926.
4. Chen, E. and Gaviouis, I. (2015), "Does CSR have different value implications for different shareholders?", *Finance Research Letters*, Vol. 14, pp. 29-35.
5. Dima, A. M. (2009), "Operational risk assessment tools for quality management in banking services", *Amfiteatru Economic*, Vol. XI, No. 26, pp. 364-372.
6. Duhé, S. (2009), "Good management, sound finances, and social responsibility: Two

decades of U.S. corporate insider perspectives on reputation and the bottom line", *Public relations Review*, Vol. 35, No. 1, pp. 77-78

7. Easterbrook, F. (1984), "Two agency-cost explanations of dividends", *The American Economic Review*, Vol. 74, No. 4, pp. 650-659.

8. Falck, O. and Heblich, S. (2007), "Corporate social responsibility: Doing well by doing good", *Business Horizons*, Vol. 50, No. 3, pp. 247-254.

